Stepping into Our Third Decade
Sharing the "Next Step"
Experience
1986–2006
Dear Friends,

Thanks for celebrating our 20th Anniversary with us this year! Whether you participated in our big Spring Gala, or bought a raffle ticket, or came to our National Theater benefit, or are entering our Homeless Awareness Arts Contest, or are planning to attend our Celebratory Service and Picnic at the Washington National Cathedral on October 14, or sent us a special contribution, or kept us in your prayers, or did any combination of the above, we thank you.

Over 20 years, we have had a lot to be thankful for and a lot to celebrate. Thousands of program participants, volunteers and other staff and supporters have had their lives transformed by their involvement in our Next Step Program. But, lest we focus too much on the past, we must ask ourselves the same question our program participants ask every time they meet with us: “What are our next steps?”

This annual report begins to answer that question. This past year, in addition to all our celebrating, we have worked hard to expand and improve our program and the volunteer, communication, development and administrative functions that support it. Fortunately, we have been blessed with wonderful new leadership within our senior staff and our Board of Directors, and with an outstanding group of employees, interns and other volunteers. Through their efforts, Samaritan Ministry enters its third decade ready and eager to address the challenges that lie ahead.

As you will read in the pages that follow, we have already begun work on a series of new initiatives to achieve an ambitious set of Third Decade Goals. We have also articulated a set of core values that focus us on the four primary things we believe that we are called to do in this ministry: to love our neighbors as God loves us, to honor the dignity of all persons, to be a part of one another’s transformation, and to work in partnership with others.

Thanks again for your continued support. We look forward to having you with us as we take next steps into our Third Decade!

Yours faithfully,

David Downes
Executive Director

Mission

Samaritan Ministry of Greater Washington is a community partnership bringing together homeless people and others in need in greater Washington, D.C. with support and volunteers from over 40 Episcopal and other churches, in a joint effort to improve the lives of everybody involved. We pursue this goal by:

- Promoting awareness of community needs,
- Fostering partnerships at all levels,
- Breaking down barriers imposed by poverty, and
- Developing participants’ abilities to help themselves to better lives.

What We Believe

The following core values reflect the essential and enduring tenets and philosophy of our work together. They are the basis for our mission and for all our goals and activities. They are the principles that unite us with one another—program participants, volunteers, staff and partners.

God’s Love – We believe that we are called to love our neighbors as God loves us, with kindness and compassion, sharing one another’s suffering and joy, and treating each other as we would like to be treated.

Dignity – We believe that we are called to honor the dignity of all persons, promoting each other’s self-respect and self-confidence, celebrating our shared humanity, and rejoicing in the journey that binds us together.

Transformation – We believe that we are called to be a part of one another’s transformation in ways that encourage each other’s strengths and abilities, bringing positive, life-enhancing changes, and empowering each other to lead fuller lives.

Partnership – We believe that we are called to work in partnership with others both inside and outside our organization, embracing diversity, holding ourselves accountable to one another and, thus accomplishing more together than we can do alone.
Stepping in Our Third Decade: Sharing the Next Step Experience

In January 2006, Samaritan Ministry’s Third Decade Goals were adopted as a blueprint for growing and changing The Next Step Program and our program services. Samaritan Ministry represents a partnership that has grown from the commitments and a mission established 20 years ago. Responding to the challenges in the metropolitan community and to the calls of compassionate people around the city, our Third Decade Goals promote change, accessibility to our program, and increased opportunities for involvement by volunteers.

This year’s Annual Report takes a look at our Third Decade Goals from two perspectives: our present accomplishments and our future plans, both made possible only with the involvement of an extraordinary group of paid and volunteer staff. Set to be accomplished by the year 2016, the Third Decade Goals are an agreed-upon addenda for our next 10 years. In combination with regional partnerships, Samaritan Ministry’s Board of Directors is working on a plan for benchmarking progress towards those goals, and helping build the institutional capacity, policies, and program needed to achieve them. We invite you to join us as we build on the accomplishments of the last 20 years. We look forward to achieving these goals and initiatives for the next decade with your continuing support.

Faces of Change

As an expression of what we value, throughout this year’s Annual Report, photographer Drake Sorey has captured the heart of Samaritan Ministry through images of our participants, staff, volunteers, and Board members. We have purposefully resisted putting names with faces—for those shown here represent hundreds of other folks that, for 20 years, have made Samaritan Ministry such a wonderful place.

Third Decade Goal: Improve Service to Our Participants

Reach out to more participants in underserved areas of the Washington, D.C. metropolitan area, with special attention to the unmet needs of immigrants and others whom we do not currently serve.

Address changing participant needs more effectively, tap new resources to help participants take Next Steps to better lives.

Provide more effective follow-up services to participants who have achieved some of their short-term goals, help them maintain their success and continue working on longer-term goals.

Enhance the effectiveness of our staff, including volunteers, through increased training and opportunities for professional development.

The Next Step Program

If Samaritan Ministry’s 20th Anniversary could be expressed in song, when it is written, The Next Step Program would be the fundamental chord of that song. For our staff and volunteer caseworkers, the chord would resonate the ability to love compassionately and to serve unselfishly. For our program participants, the chord would resonate with opportunity and hope. The Next Step Program is not just for program participants. The Next Step Program is a process whereby anyone can make small, meaningful changes in his or her life. Day-to-day, caseworkers provide guidance, support and an attentive ear to those in need. Jesuit priest Gary Smith sums up this relationship best when he writes in his book Radical Compassion, “Nothing is as wonderful as knowing that the people who have been rejected by society for their entire life can find a moment of peace and happiness in the presence of someone who legitimately cares for them and has no other agenda but being with them. Maybe it will be a window to life that no one had quite taken the time to help them open. Such relationships are, quite frankly, the difference between life and death.” Our program statistics (placed throughout this year’s Annual Report as a reminder of the transforming work of this organization) for this fiscal year speak to only part of our successes.

Some other highlights of The Next Step Program include:

- One-on-one computer mentoring to help participants gain the skills needed to search and apply for jobs.
- Providing free legal assistance for civil matters at our Northwest Office in partnership with the Neighborhood Legal Services Program.
- Staff training to more effectively provide services to the increasing number of participants who are dealing with substance abuse and/or mental health issues.
- Distribution of a new Next Steps Program participant brochure to local agencies.
HIV/AIDS Services

Martin Buber, philosopher and story teller, once said that in times of crisis, through relationships we are created along with one another and directed to a new kind of life with one another. Perhaps there is no aspect of Samaritan Ministry’s Next Step Program where this is more true than our HIV/AIDS services. Living with HIV/AIDS is a tremendous challenge. One participant described living with AIDS as living on an eroding beach. HIV/AIDS has reached record and epidemic rates—one person in 20 in the District of Columbia is HIV positive. We have witnessed the decimation of a whole generation by AIDS. Sadly, many family members do not learn that their loved one was HIV-positive until after his or her death.

The challenges faced by individuals and families living with HIV/AIDS do not have to be overwhelming. Through Samaritan Ministry’s HIV/AIDS spiritual retreat series, monthly get-togethers, bereavement support, and burial assistance funds, we help individuals and families whose lives have been ravaged by HIV/AIDS. Our spiritual retreat program helps individuals in relationship with others push their hearts, their minds and their spirits to frontiers that few of us can understand. Through our monthly get-together, friends and strangers alike learn the power of fellowship around a good meal. By providing burial assistance and bereavement support to families whose loved ones have died with HIV/AIDS, we absorb a measure of the family’s pain and worry. In all of these cases, Samaritan Ministry tries to provide circles of friendship, sacred elements and closure—all barriers against the erosion of life.

New Initiatives for the Coming Year

In order to expand our program, both in terms of the number of people served and the services provided, Samaritan Ministry staff have been connecting with other service providers to educate themselves on regional services and explore the potential for developing partnerships. As a result, a number of new initiatives have begun in order to better serve our program participants.

Meal Programs. We will place volunteers on-site at established meal programs as a way to develop relationships and encourage potential program participants to visit one of our offices.

Food Stamps. We will help more eligible participants gain access to food stamps and other benefit programs. Staff and volunteers will be trained to pre-screen participants and assist those eligible to complete applications.

Computer Labs. We will create computer labs at each office location that increase our capacity to offer computer training and provide additional computers for participants working on Next Steps.

Employment Workshops. We will offer employment workshops off-site at local shelters and other agencies to engage potential Next Step Program participants “where they live.”

Latino Community. We are reaching out to leaders in the Latino community to determine how we might provide services to this growing population.

More than ever, Samaritan Ministry must be in many places assisting many people. The individuals we serve reveal to us—dramatically and poignantly—the true nature of our heart and mission.

Samaritan Ministry Forms a Program Advisory Council

In a moment befitting Samaritan Ministry’s 20th Anniversary year, a Program Advisory Council was formed in January, 2006. “This committee provides a foundation of support and expertise that has the potential to move us forward as we constantly examine our Next Step Program,” says Board President and former Program Committee Chair, Carolyn Peirce. “The Council provides valuable input for achieving our mission and helps provide partnerships that will maintain our reputation for excellent service to those we serve. When forming the committee, we sought individuals with knowledge and experience in the areas of law, housing, medicine, communications, literacy, employment, hunger, and management. We also wanted to include clergy with a strong history and theology of mission and outreach in greater Washington.”

PROGRAM ADVISORY COUNCIL

Paul Boerlnein, Executive Director, Byte Back, Inc.
The Right Reverend Jane Holmes Dixon, retired Bishop of Washington, Pro Tempore
Robert Egger, President, DC Central Kitchen and The Campus Kitchens Project
Patricia Mullahy Fugere, Executive Director, Washington Legal Clinic for the Homeless and member of the Access to Justice Commission
Dr. Janelle Goetchue, Medical Director, Christ House, Washington, D.C.
Dr. Veronica Jenkins, Medical Director, Family and Medical Counseling Service, Inc.
Elisabeth Liptak, Executive Director, Washington Literacy Council
Stacey Long, Deputy Director, Bread for the City
Suzanne Reynolds, psychotherapist and management consultant, Bethesda, MD
David J. Robertson, Executive Director, Metropolitan Washington Council of Governments
Arlie Schardt, retired founder and president, Environmental Media Services
Summer Spencer, Vice-President of Workforce Development, Goodwill of Greater Washington
Michael Stoops, Acting Executive Director, National Coalition for the Homeless
The Reverend Doctor Frank Wade, former Rector, St. Alban’s Episcopal Church, Washington, D.C.
Joyce M. Washington, Deputy Executive Director-Program Operations, Community Family Life Services (CFLS)

Burial Assistance: 107 families

Retreat Participants: 64 (3 retreats)

Burial Support Provided: $166,610

Bereavement Support: 139 family members
Knowing about the poor, hungry, jobless and homeless is not simply a religious imperative. It is in serving others that we discover our own depth of compassion. Service to others is not always an innate impulse. In fact, finding and coordinating a place to serve others can be quite difficult. Samaritan Ministry works with schools, churches and other organizations to provide authentic service experiences that are bonded to an engaging educational context. In our high school course entitled “Identity and Service Learning,” or in our weekend Urban Experiences or as part of our Partner Parish or community presentations, Samaritan Ministry provides a way for students to learn, work with and on behalf of those whose lives, hopes and deprivations are sometimes very different from their own. Students in the course also experience the reality that many of those in the greatest need are teenagers, barely different in age and interests from themselves. It is among those who lack so much that young people learn to be indignant in the face of such problems and begin to find the voice to challenge the systems and structures that produce such inequalities.

During the upcoming school year, Samaritan Ministry will expand instruction around the issues of homelessness, poverty and hunger to the Kingsbury School in Washington, D.C. As part of our Homeless Awareness Arts Contest and Exhibits, students’ art and poetry will displayed in several venues throughout Washington, Maryland and Virginia.

Number of Youth Engaged Through Volunteer Efforts at Samaritan Ministry: 1,060 (33% increase over previous year)

Total Number of Educational Presentations: 72 (46% increase over previous year)

Number of Youth Engaged Through Educational Presentations: 2,685 (27% increase over previous year)
Third Decade Goal: Expand Partnerships

Develop partnerships with a broader range of public and private organizations.

Expand partner parish involvement in support of The Next Step Program in ways that complement parish outreach objectives.

Work with partner parishes and others to develop a comprehensive approach to those who come to us in need of financial assistance.

Samaritan Ministry Voluntary Service

It is easy to imagine what Samaritan Ministry Next Step Program participants receive from direct interaction with volunteers. This exchange, however, spans two dimensions. Author Gary Smith writes, “People with no power, no money, and often little exterior beauty have nothing to prove. And so they crash our defenses. They bring out what is good, whole and deep down in us: the ability to love tenderly, speak truthfully, receive openly and face gently our own weakness. The poor help us to pass into a deeper conversion—to examine ourselves and see where we must authentically live out our heart.”

Nothing makes Samaritan Ministry more complete than its partnership with over 4,000 individuals who donate their time and talent in support of our mission. During 2005–2006, volunteers provided Samaritan Ministry with almost 20,000 hours of service (a 24% increase over the previous year’s number). At our three locations and other sites, over 50 volunteer staff fill vital roles as front office coordinators, caseworkers, resume writers, workshop leaders, retreat facilitators, and benefits and meal program volunteers. Samaritan Ministry’s volunteers are an influential force supporting our mission and our organization. Consider these diverse examples of voluntary service:

- Bob Graf routinely provides dozens of hours per month maintaining our website and photographing special events.
- Christopher Butcher and Jeff Jones helped re-design Samaritan Ministry’s website.
- Volunteers from SURGE, a group of professional employment counselors runs employment workshops in the Southeast Office. Adrian Lofton (NW) and Jeff O’Malley (NoVa) run employment workshops at our other offices.
- Elsie Smith provides graphic design services for Samaritan Ministry.
- Elizabeth Hendricks and Kerry-Ann Malcom support our development office.
- Alison Sackman and Pam Green of the Kellogg Collection provided interior design services and furniture to redecorate the Front Office at our Northwest location.
- Carla Durney is leading the planning efforts for our 20th Anniversary activities and Randi Nordeen organized Samaritan Ministry’s 20th Anniversary Gala.
- Eleven volunteers agreed to serve as advisors/judges for Samaritan Ministry’s Homeless Awareness Arts Contest.
- Tony Douglass, Tiffani Boerio, and Catherine Rodman served as full-time casework interns.
- Adrian Loftin, Ann Southard, and Carolyn Donnelly maintain our food, clothing and toiletry inventories.
- David Manning serves as both Front Office Coordinator and Resume Writer in our Southeast Office.

Over the coming year, volunteers at Samaritan Ministry can expect to receive newly revised volunteer manuals prepared for each volunteer position, bi-monthly volunteer newsletters and increased opportunities for professional development and training.

Total Number of Next Step Program Participants: 714 (6% increase over previous year)
Number of New Next Step Program Participants: 398 (19% increase over previous year)
Samaritan Ministry Partnerships

We are all in search for completeness; thus aiming at making our organizations, our relationships, our lives, and ourselves whole. Part of Samaritan Ministry’s wholeness as an organization is a product of its collaboration with other organizations. The ability to organize our collective services more wisely means that as an organization we can be wiser together than any of us could be alone.

Much of what is accomplished at Samaritan Ministry is made possible because we work in partnership with other social service providers. In Northern Virginia, for example, caseworkers collaborate with staff at the Residential Program Center (RPC), a nearby homeless shelter, enhancing services provided to the participants that the two organizations have in common and making referrals to one other. Soon, Samaritan Ministry will be providing employment workshops on-site at RPC as a way of introducing more participants to our services.

In our Northwest Office, staff from the Neighborhood Legal Services Program meet with participants one-on-one and provide free legal advice on civil matters, such as landlord-tenant disputes, benefits appeals, wrongful termination, child support and alimony, and if needed, will arrange for free legal representation.

Our Southeast Office has played a leadership role in bringing together staff from local social service organizations on a quarterly basis to coordinate and share information on programs and services. This fall, the group will be hosting a job fair in Southeast featuring employers and non-profit organizations providing career training and other employment services.

Changing Partnerships

Transitional Housing Corporation (THC) and Samaritan Ministry of Greater Washington agreed in December 2005 on a new program management model for THC’s Partner Arms transitional housing programs to support and help meet the needs of resident families. The new model shifts responsibility to THC for all program operations and program staff who provide supportive services to residents. This shift represents the growth and evolution of both organizations and agreement on how best to sustain the important housing and program support that over the past 15 years has helped more than 130 Washington, D.C. families make the transition from homelessness to permanent housing.

Samaritan Ministry staff worked with THC staff to ensure a stable and smooth transition of case management, counseling and other services for the Partner Arms families. The transition was greatly aided by the four staff members (caseworkers and substance abuse counselors) at both buildings who stayed with the program and joined the THC staff.

THC and Samaritan Ministry will continue their longstanding partnership that dates from 1990 to support the Partner Arms program and other affordable housing programs. The two organizations plan for continued Samaritan Ministry help in recruitment of volunteers, THC Board members with needed talents and skills, and of Partner Parishes willing to adopt apartments and support the program in other ways. They also plan joint professional development activities.
The Partner Parishes

MARYLAND
Church of the Redeemer, Bethesda
St. Dunstan's Episcopal Church, Bethesda
St. Luke's Episcopal Church, Bethesda
Church of the Holy Trinity, Bowie
All Saints' Episcopal Church, Chevy Chase
St. John's Episcopal Church, Chevy Chase
St. Andrew's Episcopal Church, College Park
St. John's Episcopal Church, Olney
St. Francis' Episcopal Church, Potomac
St. James' Episcopal Church, Potomac
Christ Episcopal Church, Rockville
Episcopal Church of Our Saviour, Rockville
Grace Episcopal Church, Silver Spring

VIRGINIA
St. Alban's Episcopal Church, Annandale
St. Barnabas Episcopal Church, Annandale
St. Mary's Episcopal Church, Arlington
St. Peter's Episcopal Church, Arlington
Trinity Episcopal Church, Arlington
St. Andrew's Episcopal Church, Burke
Church of the Apostles, Fairfax
St. Francis' Episcopal Church, Great Falls
St. Thomas' Episcopal Church, McLean
Emmanuel Episcopal Church, Middleburg
St. Christopher's Episcopal Church, Springfield
Church of the Holy Comforter, Vienna

WASHINGTON, D.C.
All Souls' Episcopal Church
Christ Episcopal Church, Georgetown
Christ Lutheran Church
Church of the Epiphany
Church of the Holy Comforter
Church of the Holy Communion
Grace Episcopal Church
St. Alban's Episcopal Church
St. Augustine's Episcopal Church
St. Columba's Episcopal Church
St. David's Episcopal Church
St. John's Episcopal Church, Lafayette Square
St. Margaret's Episcopal Church
St. Mark's Episcopal Church
St. Patrick's Episcopal Church
St. Paul's Episcopal Church, Rock Creek
St. Philip the Evangelist Episcopal Church
St. Stephen & the Incarnation Episcopal Church
St. Thomas' Episcopal Church
St. Timothy's Episcopal Church
The Washington National Cathedral
Young's Memorial Church

PARTNER PARISH REPRESENTATIVES
Georgiana Aboko-CoLe
Peggy Alexander
J. Thomas Barranger
Jonathan and Mollie Barton
Peggy Beers
Paula Bennett
Lisa Birchard
Treeby Brown
Carol Burroughs
Marifran Bustion
Andrew Campbell
Elizabeth Campbell
Christiana Carter
Kim Chipman
Gary Collins
Toni Drain
John Duncan
Diana Dykstra
Shawnda Eibl
Betsy Finley
Bill Flanders
Gary Franklin
Ellen Frost
Tricia Garner
Patricia Goodman
Philip Graham
Bentley Gregg
David Griswold
Dawn Hohl
Richard Houstoun
Lucy Huffman
Helen Ives
Kurt Jacobs
Douglas Jerger
Marty Jewett
Jackie and Jay Karlin
Karin Klingman
Jon Lawrence
Carol MacLean
David Manning
Kelly McDonald
Jerry Morrison
Jane Newport
Dick Norton
Jack Orrick
Carolyn Peirce
Kathryn Peyton
Deborah Potter
Susan Power
Kristin Queen
Bob Satre
Leslie Schaefer
Eric Schweikert
Richard Sellers
Sandy and Susan Sierck
John Sophos
Julian Tait
Bill Thompson
Ron Tipton
Ashley Waters
Elizabeth Weitzmann
Cynthia Winder

for THC and Samaritan Ministry program staff and use of some Next Step Program services by residents of Partner Arms. Both organizations have much to celebrate for the past 15 years of collaboration in combating homelessness in the Washington, D.C. area and much to look forward to in their evolving partnership in the future.

New Partnerships
This year, we welcomed St. Augustine’s Episcopal Church, SW, D.C. as a new Partner Parish. We also welcome Julian Tait as Partner Parish Representative from St. Augustine’s. During the year, we also welcomed other new representatives from the following Partner Parishes:

Bentley Gregg, Holy Comforter, Vienna, VA
Cynthia Winder, St. Dunstan’s Bethesda, MD
David Manning, Church of the Redeemer, Bethesda, MD
Kim Chipman, Grace Episcopal Church, Georgetown, DC
Elizabeth Campbell, Grace Episcopal Church, Silver Spring, MD
Richard Sellers and Marifran Bustion, St. Christopher’s, Springfield, VA
Patricia Goodman, St. David’s Episcopal Church, Washington, D.C.
Jay and Jackie Karlin, St. Dunstan’s, Bethesda, MD
Richard Houstoun, St. Patrick’s, D.C.
Kathryn Peyton, St. Francis, Great Falls, VA
Susan Power, St. Thomas, McLean, VA

Total Number of Participant Visits: 4,535 (8% increase over previous year)

Program Participants Hired: 190 (57% increase over previous year)
Third Decade Goal: Sustain Financial Stability

*Increase the long-term financial sustainability* of our organization, including expanding and diversifying our funding sources.

A team of committed individuals—Samaritan Ministry’s Board, volunteers, staff, and other supporters—are working together to increase our long-term financial stability. This last year included much prayer, strategic planning, hard work, and generosity of time and money. The financial support Samaritan Ministry received from Partner Parishes and other churches, individuals, corporations (including matching gifts), the federal government, and foundations made possible our work to help the homeless and others in need. We ended fiscal year 2006 (ending March 31st) and entered the new year with an approved and balanced budget.

The 20th Anniversary Gala, chaired by Randi Nordeen, raised a record $55,000, after expenses. The Spamalot benefit at the National Theatre brought in close to $8,000 and more than 50 new supporters. We began an initiative to invite new people to learn about our programs and encourage current supporters to become even more involved. This new initiative, with monthly informational and inspirational events called “Next Step Experiences,” is linked to our efforts to increase individual giving through mission-based fundraising and a major fundraising event in March 2007.

Samaritan Ministry has grown in many ways over the last 20 years, and we have taken many of our own next steps. We have gone through the ups and downs together. For example, this year we maintained our spiritual retreats for people with HIV/AIDS, despite the cutoff of government funding for these services. We obtained continued funding for HIV/AIDS burial assistance services and new funding for bereavement support. When government and public support decreases, as it sometimes does, we continue to find other sources of financial support.

As we look forward to the next decade, Samaritan Ministry has a significant opportunity to grow organizationally to meet the increasing needs of our neighbors. Unemployment and high housing costs continue to fuel homelessness; the Washington, D.C. area is one of the least affordable places to live in America. A staggering, one out of every 20 persons living in Washington, D.C. has HIV. These conditions demand response from caring people of faith. Samaritan Ministry is seeking practical steps to help address these issues and improve services to our program participants, including reaching out to more individuals in local underserved areas. We are exploring opening one or more Samaritan Ministry offices in Maryland and considering new locations for our existing offices. We are planning to establish a Third Decade Fund this year to help finance these activities and other Third Decade goals. We are also investigating the possibility of launching a capital campaign and the feasibility of raising additional funds for our endowment.
Samaritan Ministry Board Report

This is a time of great opportunity and challenge for our Board of Directors. The needs in the Washington, D.C. area, particularly for affordable housing, employment, and health care continue to rise. We have the responsibility to establish direction, ensure resources and provide oversight for Samaritan Ministry of Greater Washington, and I am honored to be the President working with a group of very talented and dedicated people who have offered to serve as members and officers of the Board of Directors and as Partner Parish Representatives to address those needs. Both groups have continued to improve within the governance structure adopted two years ago. Much of the work of the Board is done in committees that include Parish Parish representatives and others, and each is headed by a Board member. This year has been a significant year of accomplishments.

The Program Committee of the Board has been overseeing the implementation of recommendations from the formal Program Evaluation completed a year ago. As a result, a number of new initiatives have begun with the goal of making our services available to more participants, and our numbers have been increasing, both in terms of individuals being served and volunteers. A new Advisory Council consisting of individuals with local expertise has been formed to help expand our knowledge and improve our services. Talented new staff members have been hired to fill key positions on the management team working with our Executive Director. Working together, a statement of Samaritan Ministry’s Core Values and a set of Goals for our Third Decade have been created to guide us into our future. Communications efforts have improved significantly with staff and the Board Communications committee working together.

Our Finance and Fundraising Committees ensured we ended the fiscal year in the black and are entering the new year with an approved balanced budget. Working together with our Development Director, a new initiative for fundraising has begun and generous support from all of us will be needed. This fundraising program will be our most ambitious ever; however, the needs in the Washington, D.C. area continue to call us to respond. And I am confident that we will. Our Partner Parish Development Committee has set goals to promote opportunities for growth in each Partner Parish, and it plans to conduct visits to 15 parishes each year meeting as appropriate with rectors, vestry or outreach leaders. We look forward to enhanced partnerships as we work together.

Carolyn Peirce
President, Board of Directors

Comparative Statement of Income and Expenses
For the Fiscal Years Ending March 31, 2005 and 2006

Fiscal Year 2006 was very successful financially for Samaritan Ministry of Greater Washington. Our income rose in virtually every category (except for Special Events only because our Spring Gala was held after the end of the fiscal year). Our largest increase in expenses was in Direct Program costs, due primarily to the increased availability and use of funding from the D.C. government for HIV/AIDS Burial Assistance and Bereavement Support services.

If you have any questions about our finances or if you would like to receive a complete copy of our audited financial statements, please contact the Executive Director at 202-722-2280 or by email at info@samaritanministry.org.

<table>
<thead>
<tr>
<th>INCOME</th>
<th>FY2005</th>
<th>FY2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>Partner Parishes</td>
<td>$126,742</td>
<td>$132,580</td>
</tr>
<tr>
<td>Individual Contributions</td>
<td>$94,557</td>
<td>$108,285</td>
</tr>
<tr>
<td>In Kind: Specialized Services</td>
<td>$101,492</td>
<td>$112,045</td>
</tr>
<tr>
<td>In Kind: Other Donations</td>
<td>$49,347</td>
<td>$50,172</td>
</tr>
<tr>
<td>Other Organizations</td>
<td>$26,055</td>
<td>$31,970</td>
</tr>
<tr>
<td>Contracts</td>
<td>$181,547</td>
<td>$394,515</td>
</tr>
<tr>
<td>Grants</td>
<td>$193,583</td>
<td>$206,622</td>
</tr>
<tr>
<td>Special Events</td>
<td>$86,117</td>
<td>$75,742</td>
</tr>
<tr>
<td>Interest Income/Other</td>
<td>$19,718</td>
<td>$32,239</td>
</tr>
<tr>
<td>Other Restricted Contributions</td>
<td>$6,698</td>
<td>$2,563</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td><strong>$885,856</strong></td>
<td><strong>$1,146,733</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>FY2005</th>
<th>FY2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>Staff</td>
<td>$575,237</td>
<td>$579,955</td>
</tr>
<tr>
<td>Contributed Services</td>
<td>$101,492</td>
<td>$112,045</td>
</tr>
<tr>
<td>Consultants</td>
<td>$45,078</td>
<td>$48,497</td>
</tr>
<tr>
<td>Insurance</td>
<td>$10,233</td>
<td>$13,317</td>
</tr>
<tr>
<td>Indirect Program</td>
<td>$99,646</td>
<td>$113,257</td>
</tr>
<tr>
<td>Direct Program</td>
<td>$196,879</td>
<td>$254,142</td>
</tr>
<tr>
<td>Communications</td>
<td>$23,664</td>
<td>$30,524</td>
</tr>
<tr>
<td>Events/Fundraising</td>
<td>$26,900</td>
<td>$11,557</td>
</tr>
<tr>
<td>Depreciation</td>
<td>$3,595</td>
<td>$3,556</td>
</tr>
<tr>
<td>Restricted Expenditures</td>
<td>$3,746</td>
<td>$2,593</td>
</tr>
<tr>
<td><strong>Total Actual Expenses</strong></td>
<td><strong>$1,080,245</strong></td>
<td><strong>$1,169,443</strong></td>
</tr>
<tr>
<td>Other Contribution to/from Reserve</td>
<td>-$194,389</td>
<td>-$22,710</td>
</tr>
<tr>
<td><strong>Total Net Expenses</strong></td>
<td><strong>$885,856</strong></td>
<td><strong>$1,146,733</strong></td>
</tr>
</tbody>
</table>

Based on Financial Statements audited by Kronzek, Fisher & Lopez, PLLC, Certified Public Accountants

Notes on Financial Statements

a – change due largely to timing of contributions
b – includes United Way/CFC & Help The Homeless Walkathon donations
c – professional services provided by volunteers
d – increase due primarily to significant rise in available funding and activity related to HIV/AIDS Burial Assistance services and timing/renewal of grant awards between FY05 and FY06
e – includes Help The Homeless Walkathon
f – primarily endowment income
g – offset by planned draw from endowment income in FY2006; apparent deficit in FY2005 due to timing of grant awards
Thank You Donors

A special thank you to all of our Partner Parishes that have made contributions this year. Please see page 7 for a listing of all our Partner Parishes.

Other Religious and Secular Organizations

Christ Episcopal School, Rockville, MD
The Diocese of Virginia
Episcopal Church Women of Holy Comforter, Washington, D.C.
Episcopal Church Women of Holy Comforter, Vienna, VA
Metropolitan Community Church, Washington, D.C.
National City Christian Church, Washington, D.C.
Society of the Holy Child Jesus, Drexel Hill, PA
St. Andrew’s Episcopal School, Potomac, MD
St. Barnabas’ Episcopal Church of the Deaf, Chevy Chase, MD
St. James’ Episcopal Church, Bowie, MD
St. John’s Episcopal Church, McLean, VA
Washington, D.C. Alumnae Foundation, Delta Sigma Theta, Inc.
Women of St. Dunstan’s, Bethesda, MD
Workers of Saint Alban’s, Washington, D.C.

Companies

Buckley Kolar LLP
GRC Direct
Heuristic Solutions, LLC
Independent Project Analysis
Insurance Associates
Kronzek, Fisher & Lopez, PLLC
Lord & Taylor
McDonald Bulwarks, Inc.
Mitretek Systems Inc.
Public Opinion Strategies, LLC
Quadel Consulting Corporation
Tuppers’ Hop Pocket Ale
Wilmer Cutler Pickering Hale & Dorr

Foundations

The Accokeek Foundation
AKC Fund, Inc.
Arlington Community Foundation
Lura Bradfield Foundation, Inc.
The Morris & Gwendolyn Cafritz Foundation
Clark-Winchcole Foundation
Naomi & Nehemiah Cohen Foundation
The Community Foundation for the National Capital Region
The Charles Delmar Foundation
ExxonMobil Foundation
John Edward Fowler Memorial Foundation
Gannett Foundation
The David Graham Foundation
The Philip L. Graham Fund
The Jovid Foundation
Northern Virginia Community Foundation
UBS Foundation
Washington Forrest Foundation
The William S. Abell Foundation

In-Kind Donations

We thank the hundreds of generous donors who have provided (In-kind) donations of materials and services to Samaritan Ministry. A list of donors (who provided donations from 4/1/05–3/31/06) is available on our website at www.samaritanministry.org.

Individuals and Families

LEADERS—$5,000 and up
Charles & Sally Garr
Brodhead
Charles & Rochelle Curtis
Bill Flanders
Michael & Sandra Twigg

PATRONS—$1,000–$4,999
Beverly Bartolomeo
David & Margaret Beers
Lisa Birchard
David & Katherine Bradley
Thomas & Leslie Carr
Priscilla Dever
David & Willa Downes
R. Carter Echols
Mike & Ann Grace
Robert & Joyce Graf
John & Maureen Hendricks
Peter & Lorraine Hicks
Ron & Jonnie Sue Hicks
Joseph & Kathryn Sullivan
Kolar
William & Jean Lake
Phil & Patricia Larson
Mark & Gail Lynch
David & Carol MacLean
David & Linda Manning
Diana Martine
Anne Mills
John & Donna Osthaus
Carolyn Peirce
Kathryn Peyton & Tyler
Brown
Alan Razak & Jacqueline
Buhn
Bo & Andrea Razak
Leslie Schaefer & James
Martin
Rod & Mary Margaret Smith
John Watson & Leila
Blackwell
Judy Whalley & Henry Otto
Joseph & Nancy White
Suzanne Williams
Jeffrey & Roxanna Wyand

PARTNERS—$500–$999
Edward Able
Dorothy Armstrong
Frederick & Gladys Barrett
Hank Bowis & Maureen
Doherty
Damian & Tammy Cercone
Hope S. Childs
Garrett V. Coleman
George & Sue Covucci
David DeBruin & Elizabeth
Taylor
Mike & Carla Durney
Diana Dykstra
Karen Edwards
John & Anne Elsbree
Elise Fisher
Gary Franklin
Edward & Tricia Garner
Benjamin & Margaret
Grimes
Gene & Jan Grogan
Susan Hammond
Keith & Jodie Harney
Margaret Healy
Harry & Kamla Hedges
Dawn Hohl
Robert & Helen Ives
Kurt Jacobs
Thomas & Barbara
Kennedy*
Curtis & Anne Large
Frank Lloyd, III*
Angus & Joann Macbeth
Andrew Malone
Ernest N. May, Jr.
Tom & Robbie Morris
Hunter Moss
Abigail Nichols
Thomas Olson & Jocelyn
Samuels
Jack & Margaret Orrick

*Donors to the 2004–05 United Way/CFC Campaign
SUPPORTERS—$250–$499
Anthony Alverno
Diane Aten
Robert & Laura Barlow
Melissa Barrett
Jonathan & Mollie Barton
David & Hope Bass
Stephen & Ginny Bergen
Matthew Bode
James & Chris Bridgeman
Lois Burleigh & Bill Hutchins
Christine Cabell
Chapin & Eleanor Carpenter
Gene Copello & Frederick Wright
Deborah Kennedy Coster
Brian Crane
John & April Delaney
Jason DePasquale
Jane Holmes Dixon
John & Toni Drais
Hugh & Sue Drescher
Donald Durkee
Anne Eakin
A. Theodore & Sarah Tice
John & Margaret Edelman
Bill & Linda Eggbeer
Warren & Mary Emerson
Betsy Finley
Mariam Fox
William Fralin
Matthew & Patricia Goodman
Linda Greensfelder & Ron Lenker
David Griswold
Ruth Harris
Tom Hebert & Susan Crandall
Joe & Embry Howell
Bill & Patty Jensen
James Johnstone
Nicholas & Jane Karas
Maude Katzenbach
Paul & Jane Khoury
James & Sandra Kolb
Eric & Karen Kuwana
David & Prudence Lake
Philis LaPlante
Adrian & Sandra Loftin
Ellen Marks
Chiquita McKenzie
John Mertens
Larry & Patricia Miller
Michael Moore
Brian & Hilary Nagel
Randi Nordeen
Donna Norman
Richard & Nancy Norton
Peter & Merry Plocki
Steve Prestegard
Robert & Joyce Routt
Susan Ryerson
Jane Schubert & Robert Woolfolk
Edith Mary Scott
Amy Serry
Helen Sherwood
Sandy & Susan Sierck
Mary Smith
Edmund & Rosemari Sullivan
Jerry Sullivan
Bill Thompson
Mike & Lalie Tongour
Frances P Wilkinson
Hilda Wing
Robert Witten & Deborah Potter
David & Martha Wolf
Lois Godfrey Wye

FRIENDS—Up to $249
Georgiana Aboke-Cole
James & Janet Adams
Terry Adhock
Abigail Alcott
Kenn Allen & Maureen Shea
Valerie Amerkhill
Harold & Lori Amos
Francis Anderson
Gordon Wood Anderson
Forrest Andrews
Julia Andrews
Samuel & Gloria Anthony
Clarence Allen Ashley
Robert Aten
Bramman Avery & Mary Young
Rasheedat Ayanlaja
Rhona Allen Bagley
James & Jean Ball
Mary Lee Barker
Sandi Barker
William Barnwell
Vivyan Barrett
Tucker & Jane Battle
Thomas Bauder
Gloria Becker
Thomas & Catherine Bell
Cleveland & Paula Bennett
Jane Berger
Sally Berman
Bernard Berton
Michelle Bias
Ray & Charlotte Birchard
Eileen Blumenthal
Sandra Boswell
Daniel & Blair Bourque
Bobbi Bowman
Richard Brashaw & Pamela Lacey
Jeffrey & Anne Brainard
Lillie Branson
Enrique Brown & Irene Jackson-Brown
Wesley Bruner
Don & Lynn Burns
Susan & Allen Burns
Carol Burroughs
J. Peter & Karen Byrne
Janet Callis
Greg Carey
Victoria Cargill
Christiana Carter
William & Judy Casey
Arlene Casimiro
Alexandra Cayer
Mary Challinor
John & Karen Chane
Randolph C. Charles
Domenic & Donna Cipichio
Margaret Clark & Ralph Silberman
Sumner & Jean Clareen
Roger Cobb
Nicholas Cobbs
Peter & Cynthia Cohen
Cheryl Cook
Peter Corbino
Marcia Crandall
Sheila Creswell
John & Susan Croft
Mary Culbertson
Zeno W. St. Cyr
Joseph & Deborah Daley
Mary Lee Dante
Daniel & Lisa Daughrity-Weiss
Elizabeth Dawson
David & Stephanie Deutsch
Grace Dillingham
Judith Dodge
Polly Donaldson & Susan Rees
Carolyn Donnelly
John & Lorraine Donohue
Hattie L. Dorman
Richard & Terry Dowd
Gifford Dixsee
Deborah Dusault

Robert & Mary Eager
Sandra Edelman
Jean Elers
Earl & Linda Eisenhart
John & Janine Eisiold
Alfred Ellis
Edward & Linda Ellis
Donald & Kimberly Evans
Ward & Julie Evans
Dorothy Ferguson
John Ferrill & Ruth Fletcher-Ferrill
Gordon Firth
James Fisher
Marcy Fisher
Richard Fletcher
Betty Foster
Robert Franklin
Tracy Frazier
H. Jeane Frey
Thomas & Lynn Friel
Kathryn Gelfen
Robert Gennill
Laurel Glassman & William Neff
Desiree Godette
Juliet Good
Frank & Evelyn Gorham
Janice Gould
Bradley Green
Paula Clark Green
Bentley & Susan Gregg
Janice Gregory
John Grey
Susan Grigsby
Dana & Mary Grubb
Sherrill Hall
Frances Hamby
Michael Hamilton
Lars Hansen
Barbara Harman
Daniel Harmon
Brendan Harrington
Kevin Harris
Jeffrey Harwood & Debora Edwards
James & Marian Hawkins
Peter Ellis Hawley
Andrea Hay & Edward Neuschler
J. Carleton Hayden
Phil Hecht
Barbara Herzog
Patricia Heyman
Roland & Cynthia Hoover
Keith & Joan Horenstein
Cecil & Lydia Hornbaker
Richard Houstoun
Carla Howery
Grace Huff
Ian & Meriel Hume
Charles Hunter
James Hurd

Sidney & Carol Hurlburt
Andrew Hyde & Diana Rowen
Samuel & Jane Ireland
Alden & Judith Irons
Wayne & Sheila Iskra
Jean Pomeroy Jackson
Charles & Mary Beth James
Judson James
Stanley & Judith James
Frances Nan Jansen
Rebecca Jennings
John & Alik Johnson
Russell & Cordelia Johnson
Earl Jones & Linda Eatmon-Jones
Pamela Jones
Alice Judd
Halvor & Jane Juul
Danette Gentle Kauffman
William H. Kaupert
Karim & Susan Kawmy
Jane Kean
Melinda Keane
Thomas Keitt
Fred & Annette Kerlin
A. David & Mary Kerr
Kathryn F. Kerr
Fujiko Kitagawa
Ruth Knee
H. Donald & Evelyn Knox
Jeff Kopp
John & Patricia Koskinen
Vinay & Sudha Kumar
Jeffrey Landis
Jon Langlois
Diana Laurie
Clarence Lee
Michael & Joan Lemp
Sarah LePage
Bradford & Nancy Lewis
Earl & Sheila Lindveit
Elizabeth Liptak
Donald & Judith Lokerson
Alaster & Janet MacDonald
John Mack & Barbara Gerfach
Mac Mackenzie
Robert & Christine MacKichan

*Donors to the 2004–05 United Way/CFC Campaign
Friends—Up to $249
(continued)

Thomas & Sylvia Mahaffey
Gregory & Ruth Maletta
Knute & Mary Malmberg
Nick & Anne Marie Mansour
Cynthia Margeson
James Marshall
Inga Mason
James & Barbara Masters
Jack Mathias & Leslie Siegmund
Carol Matthews
Brenda May
Harrison & Alice McAlpine
Walter & Franna McClelland
Kevin & Linda McCook
John & Mary McCuffie
Elizabeth McElroy
Jack & Kathleen McKay
Mark & Gretchen McMinimy
Albert McNell
Meba Mekonnen
Paul Michel & Brooke England
Diane Miller
Gay Davis Miller
H. Clay Miller
H. Crane & Jane Miller
Herney & Judith Millon
Andrew & Janice Molchon
Kathryn A. Morisse
James & Rita-Amy Morris
Barbara A. Morris
Barbara Morrison
Hudson & Diane Motley
Shelley Mullins
Melinda Murray & Robert MacDougall
Justin Navarro
Grace Navas
Paul & Jill Nenninger
Nancy Nolting
William & Suzanne Noonan
Christopher Norman
Margarita Nunez
Robert & Linda Obenreder
Mark Ommacht
Vickie Olafson
Mack Ott
Diana Oviatt
Darrel & Anita Parke
Thomas & Jeanne Parker
C. Richard Parkins
Madge Pendleton
Paul & Robin Perito
David Perkins
Despina Pittsoulakis
Sara Pluta*
Lorraine Pollock
David Pollock
John & Jane Pontius
Barbara Power & Anna Bjerke
Lee & Patricia Preston
Randall Prior
Eric & Carla Pryne
Ronald & Sally Pugsley
Kristin Queen & Matt Shaffer
Marilyn Raisch
Carlin Rankin & Alfred Morgan
Erica Raphael & Richard Friedman
Curtis & Margaret Reiber
Katherine Reinsdorf
Jessica Reitz
Douglas Richardson
William Rogers
Charles & Virginia Roll
Harlan & Martha Rosacker
Daniel Rothschild
James Rowley & Margaret Hamer
Raymond E. Ruf
Linda Rummel
Leo Scanlon
Eric Scharf
Norman & Marianne Scharf
Annesley Schmidt
Pauline Sharp
Thomas Sharpe
Beth Shearer
Josephine Shepard
Geoffrey Shepherd
Gloria Silverstein
Tara Sinclair
Mary Glorie Skow
Eleanor Smith
Francis & Sally Smith
Mary Diana Smith
Verena M. Smith
Wade & Berta Smith
Jay & Kathryn Sommerkamp
John Michael Sophos
James & Noell Sottile
Anne Southard
Bertha Spencer
David Springer
Mitchell & Kathleen Stanley
Anne Stephanie
Hilary Stephenson
Doris Ann Stilwell
Anne Strahan
Christopher & Susan Strunk
Lee & Trudy Surut
David Swanson
Sara Swatt
Nancy Swenton
John & Susan Symons
Donald Taggart
Margo Tank
Patricia Taylor
Kristine Thompson
Steuart & Linda Thomson
Grace Thorne
Akeem Tiamiyu
Claudia Tidwell & Mahlon Anderson
Marilyn Tinsman
Lillie E. Torbert
Whitney Treseder
Thelma A. Triche
Luisa Turcotte
Howard Turnage
Richard & Johanna Turner
Geraldine Twitty
John Vanderstar
Reeve & Jane Vanneman
Jacquatta Via
Robert & Carmen Voetsch
Wallace & Sheridan Waldron
Susan K. Walker
Wendy Wall
Karim Weber
Eric Weismann
Mary M. Welker
Christopher Wemple*
Cecilia Westray
Charles White
Daniel & Barbara Wicks
Charles & Anne Wiebe
Nancy Wiecking
Norman Williams
James & Elizabeth Williamson
Caroline Willis
Anne E. Wilson
Bill & Mollie Wilson
Tom Wilson & Patrice Ann Zmitrovis
Clara Wing
Jerry L. Wnuck & Patrick Sheehy
Roberta Wood-Benjamin*
Iris Woodard
Janice Woodward*
Anne Woodworth
Edmund Worthy
Barbara Yeomans
Patricia York

*Sponsors of the 2004–05 United Way/CFC Campaign

Total Direct Assistance to Participants (toiletries, food or clothing): 1,121 instances (31% increase over previous year)